



SN's Top 25 Worldwide Food Retailers

RANK	COMPANY	SALES IN BILLIONS	HEADQUARTERS	TOP EXECUTIVE	NUMBER OF STORES	COUNTRIES OF OPERATION
1	WAL-MART STORES	374.5	U.S.	H. Lee Scott Jr.	7,262	Argentina, Brazil, Canada, China, Costa Rica, El Salvador, Guatemala, Honduras, India, Japan, Mexico, Nicaragua, Puerto Rico, United Kingdom, United States
2	CARREFOUR	112.4	France	José Luis Duran	13,411e	Algeria, Argentina, Bahrain, Belgium, Brazil, China, Colombia, Cyprus, Dominican Republic, Egypt, France, French Polynesia, Greece, Guadeloupe, Indonesia, Italy, Jordan, Kuwait, Malaysia, Martinique, New Caledonia, Oman, Poland, Portugal, Qatar, Reunion, Romania, Russia, Saudi Arabia, Singapore, Spain, Taiwan, Thailand, Tunisia, Turkey, UAE
3	TESCO	94.6	U.K.	Terry Leahy	3,750	China, Czech Republic, France, Hungary, Ireland, Japan, Malaysia, Poland, Slovakia, South Korea, Thailand, Turkey, United Kingdom, United States
4	METRO GROUP	88.0	Germany	Eckhard Cordes	2,221	Austria, Belgium, Bulgaria, China, Croatia, Czech Republic, Denmark, France, Germany, Greece, Hungary, India, Italy, Japan, Luxembourg, Moldova, Morocco, Netherlands, Pakistan, Poland, Portugal, Romania, Russia, Serbia, Slovakia, Spain, Sweden, Switzerland, Turkey, Ukraine, United Kingdom, Vietnam
5	KROGER	70.2	U.S.	David Dillon	3,662	United States
6	SCHWARZ GROUP	67.9e	Germany	Klaus Gehrige	8,575e	Austria, Belgium, Bulgaria, Croatia, Czech Republic, Denmark, Finland, France, Germany, Greece, Hungary, Ireland, Italy, Luxembourg, Netherlands, Norway (withdrawal in 2008), Poland, Portugal, Romania, Slovakia, Slovenia, Spain, Sweden, United Kingdom
7	REWE	64.0e	Germany	Alain Caparros	12,575e	Austria, Bulgaria, Croatia, Czech Republic, France, Germany, Hungary, Italy, Poland, Romania, Russia, Slovakia, Switzerland, Ukraine
8	COSTCO	63.1	U.S.	Jim Sinegal	518	Canada, Japan, Mexico, Puerto Rico, South Korea, Taiwan, United Kingdom, United States
9	ALDI	57.5e	Germany	Hartmuth Wiesemann	8,538e	Australia, Austria, Belgium, Denmark, France, Germany, Ireland, Luxembourg, Netherlands, Portugal, Slovenia, Spain, Switzerland, United Kingdom, United States
10	AUCHAN	50.2	France	Vianney Mulliez	2,562e	Angola, China, France, Hungary, Portugal, Romania, Spain, Ukraine, Russia, Italy, Poland, Taiwan, Luxembourg
11	EDEKA	45.4e	Germany	Markus Mosa	12,638e	Denmark, Germany
12	SEVEN & I	44.3	Japan	Toshifumi Suzuki	22,923e	Australia, Canada, China, Denmark, Guam, Hong Kong, Indonesia, Japan, Macau, Malaysia, Mexico, Norway, Puerto Rico, Singapore, South Korea, Sweden, Taiwan, Thailand, Turkey, United States
13	AEON	43.9	Japan	Motoya Okada	14,803e	Canada, China, Hong Kong, Japan, Malaysia, South Korea, Taiwan, Thailand, United States
14	SAFEWAY (U.S.)	42.3	U.S.	Steven Burd	1,880	Canada, Mexico, United States
15	LECLERC	42.2e	France	Michel-Edouard Leclerc	936e	France, Spain, Portugal, Italy, Poland, Slovenia
16	ITM (INTERMARCHÉ)	41.0e	France	Michel Pattou	4,209	Belgium, Bosnia & Herzegovina, France, Poland, Portugal, Romania, Serbia, Spain
17	WOOLWORTHS (AUS)	38.7e	Australia	Michael Luscombe	3,014	Australia, India, New Zealand
18	AHOLD	38.5	Netherlands	John Rishton	6,159	Czech Republic, Estonia, Latvia, Lithuania, Sweden, Netherlands, Norway, Portugal, Slovakia, United States
19	SAINSBURY	35.7	U.K.	Justin King	823	United Kingdom
20	SUPERVALU	34.3	U.S.	Jeff Noddle	2,504	United States
21	CASINO	34.2	France	Jean-Charles Naouri	9,807e	Argentina, Bahrain, Belgium, Benin, Brazil, Cameroon, Colombia, Comoros, Congo, France, French Guiana, Gabon, Germany, Guadeloupe, Kuwait, Lebanon, Madagascar, Martinique, Mauritius, Morocco, Netherlands, New Caledonia, Reunion, Saudi Arabia, Senegal, Switzerland, Thailand, Togo, Tunisia, United Arab Emirates, Uruguay, Venezuela, Vietnam
22	TENGELMANN	32.7e	Germany	Karl-Erivan W. Haub	9,262e	Austria, Bosnia and Herzegovina, Czech Republic, Germany, Hungary, Italy, Poland, Russia, Slovenia, Switzerland, United States
23	COLES GROUP	29.0	Australia	John Fletcher	3,075	Australia, New Zealand
24	LOBLAW	27.3	Canada	Galen Weston	1,435	Canada
25	MORRISONS	25.9	U.K.	Marc Bolland	375	United Kingdom

All sales and store figures include nonfood operations of grocery retailers; sales are net sales in U.S. dollars in 2007. Costco: Likely to enter Australia in 2008; store figures include Mexican JV. Supervalu: Net retail food sales only; store count includes licensed Cub & Save-A-Lot stores. Tengelmann: Some markets exited prior to FYE are no longer listed, such as Portugal; market entries expected for this year are not listed either. Edeka: Markus Mosa replaced Alfons Frenk, effective May 1, 2008. Auchan: Expected to enter Algeria soon.



SOURCE: PlanetRetail (see methodology box on Page 28)